



# Q4 2025 EARNINGS CALL

**RCL**  
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Caribbean  
Group



# FORWARD LOOKING STATEMENTS AND NON-GAAP FINANCIAL INFORMATION

Certain statements in this presentation relating to, among other things, our future performance estimates, forecasts and projections constitute forward-looking statements under the Private Securities Litigation Reform Act of 1995. These statements include, but are not limited to: statements regarding revenues, costs and financial results for 2026 and beyond; anticipated timing for launch of new ship deliveries and private destinations; our progress toward achievement of our Perfecta Program; demand for our brands; and expectations regarding our credit profile. Words such as "anticipate," "believe," "could," "driving," "estimate," "expect," "focused on," "goal," "intend," "may," "plan," "project," "shaping up," "position," "allows," "seek," "should," "will," "would," "considering," and similar expressions are intended to help identify forward-looking statements. Forward-looking statements reflect management's current expectations, are based on judgments, are inherently uncertain and are subject to risks, uncertainties and other factors, which could cause our actual results, performance or achievements to differ materially from the future results, performance or achievements expressed or implied in those forward-looking statements. Examples of these risks, uncertainties and other factors include, but are not limited to, the following: the impact of the economic and geopolitical environment, including changing tariffs and the related uncertainty thereof, on key aspects of our business, such as the demand for cruises, passenger spending, and operating costs; changes in operating costs; the unavailability or cost of air service; disease outbreaks and increased concern about the risk of illness on our ships or when travelling to or from our ships, which could cause a decrease in demand, guest cancellations, and ship redeployments; incidents or adverse publicity concerning our ships, port facilities, land destinations and/or passengers or the cruise vacation industry in general; the effects of weather, climate events and/or natural disasters on our business; risks related to our sustainability activities; the impact of issues at shipyards, including ship delivery delays, ship cancellations or ship construction cost increases; shipyard unavailability; unavailability of ports of call; vacation industry competition and increase in industry capacity and overcapacity; inability to manage our cost and capital allocation strategies; the uncertainties of conducting business globally and expanding into new markets and new ventures, including potential acquisitions; issues with travel advisers that sell and market our cruises; reliance on third-party service providers; potential unavailability of insurance coverage; the risks and costs related to cyber security attacks, data breaches, protecting our systems and maintaining data integrity and security; uncertainties of a foreign legal system as we are not incorporated in the United States; our ability to obtain sufficient financing or capital to fund our capital expenditures, operations, debt repayments and other financing needs; our expectation and ability to pay a cash dividend on our common stock in the future; changes to our dividend policy; growing anti-tourism sentiments and environmental concerns; changes in U.S. or other countries' foreign travel policy; the impact of new or changing legislation and regulations (including environmental regulations) or governmental orders on our business; fluctuations in foreign currency exchange rates, fuel prices and interest rates; further impairments of our goodwill, long-lived assets, equity investments and notes receivable; an inability to source our crew or our provisions and supplies from certain places; our ability to recruit, develop and retain high quality personnel; and pending or threatened litigation, investigations and enforcement actions.

More information about factors that could affect our operating results is included under the caption "Risk Factors" in our most recent annual report on Form 10-K, as well as our other filings with the SEC, copies of which may be obtained by visiting our Investor Relations website at [www.rclinvestor.com](http://www.rclinvestor.com) or the SEC's website at [www.sec.gov](http://www.sec.gov). Undue reliance should not be placed on the forward-looking statements in this release, which are based on information available to us on the date hereof. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

This presentation includes certain adjusted financial measures defined as non-GAAP financial measures under Securities and Exchange Commission rules, which we believe provide useful information to investors as a supplement to our consolidated financial statements, which are prepared and presented in accordance with generally accepted accounting principles, or U.S. GAAP. The presentation of adjusted financial information is not intended to be considered in isolation or as a substitute for, or superior to, the financial information prepared and presented in accordance with U.S. GAAP. Additional information relating to certain of our financial measures contained herein, including non-GAAP financial measures, is available in the Appendix to this presentation and our most recent earnings release, available at our website at [www.rclinvestor.com](http://www.rclinvestor.com).

A large cruise ship, the Celebrity Compass, is shown sailing on a bright blue ocean. The ship's name is visible on the side. The sky above is a clear, bright blue.

OUR MISSION

**DELIVER THE BEST VACATIONS  
RESPONSIBLY**

# Q4 BY THE NUMBERS

Load Factor

108%

Net Yield Growth *vs. 2024*  
(in Constant Currency)

2.5%

NCCx Growth *vs. 2024*  
(in Constant Currency)

(6.3%)

Adjusted EBITDA

\$1.48B  
+35% *vs. 2024*

Adjusted EBITDA Margin  
(Adjusted EBITDA / Gross Revenue)

34.8%

Adjusted Earnings Per Share

\$2.80  
+72% *vs. 2024*

Operating Cash Flow

\$1.6B

Celebrity **X** Cruises  
RIVER



# 2025 BY THE NUMBERS

Load Factor	110%
Net Yield Growth <i>vs. 2024</i> (in Constant Currency)	3.7%
NCCx Growth <i>vs. 2024</i> (in Constant Currency)	(0.1%)
Adjusted EBITDA	\$7.03B <small>+18% vs. 2024</small>
Adjusted EBITDA Margin (Adjusted EBITDA / Gross Revenue)	39.2%
Adjusted Earnings Per Share	\$15.64 <small>+33% vs. 2024</small>
Operating Cash Flow	\$6.5B



Note: slide references non-GAAP financial measures. See the Appendix for a reconciliation to the most directly comparable GAAP financial measure.

# CONTINUED STRONG PERFORMANCE

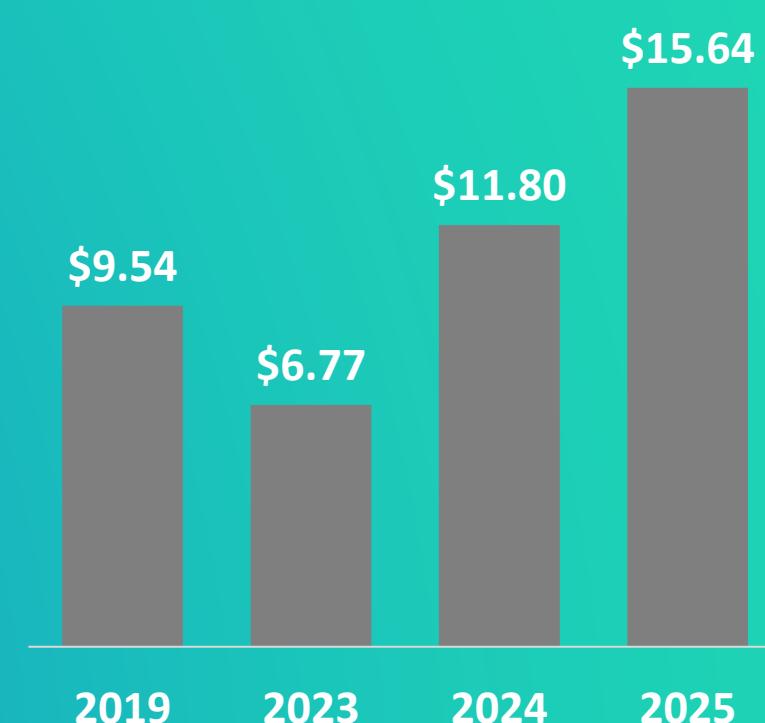
**Total Revenue**  
(Billions)



**Adj. EBITDA**  
(Billions)



**Adj. Earnings per Share**



# FY 2026 GUIDANCE

*Expecting Double Digit Revenue and  
Earnings YoY Growth*

APCDs **56.9M**

Capacity Growth *vs. 2025* **6.7%**

Net Yield Growth *vs. 2025*  
(in Constant Currency) **1.5% to 3.5%**

NCCx Growth *vs. 2025*  
(in Constant Currency) **0.0% to 1.0%**

Fuel **Approx. \$1,173M**

D&A **\$1,890M to \$1,900M**

Net Interest Expense **\$990M to \$1,000M**

Adjusted Earnings Per Share **\$17.70 to \$18.10**

Silversea, Silver Ray, S.A.L.T. Bar



# Q1 2026 GUIDANCE

APCDs	<b>13.7M</b>
Capacity Growth <i>vs. 2025</i>	<b>8.5%</b>
Net Yield Growth <i>vs. 2025</i> ( <i>in Constant Currency</i> )	<b>1.0% to 1.5%</b>
NCCx Growth <i>vs. 2025</i> ( <i>in Constant Currency</i> )	<b>0.9% to 1.4%</b>
Fuel	<b>Approx. \$275M</b>
D&A	<b>\$455M to \$465M</b>
Net Interest Expense	<b>\$245M to \$255M</b>
Adjusted Earnings Per Share	<b>\$3.18 to \$3.28</b>



We Remain On Track To Achieve Our *Perfecta* Goals By 2027

# PERFECTA

20% EPS CAGR

HIGH TEENS ROIC

WHILE

*Delivering the Best Vacations  
Responsibly and Maintaining Solid  
Investment Grade Metrics*

BY 2027



9

Royal Caribbean Group





# OUR PROVEN FORMULA DELIVERS LONG-TERM SHAREHOLDER VALUE

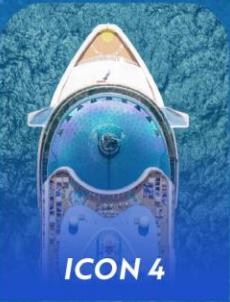


Moderate Capacity Growth

Moderate Yield Growth

Disciplined Cost Control

# DIFFERENTIATED VACATION EXPERIENCES



2026

2026

2027

2028

2028

2028

2029 & 2032

# DIFFERENTIATED VACATION EXPERIENCES



**10** MORE RIVER  
SHIPS

Celebrity **X** Cruises  
RIVER

**20** TOTAL  
BY 2031

# EIGHT DESTINATIONS BY 2028





# APPENDIX

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## Definitions and Non-GAAP Information and Reconciliation

This presentation includes certain adjusted financial measures defined as non-GAAP financial measures under Securities and Exchange Commission rules, which we believe provide useful information to investors as a supplement to our consolidated financial statements, which are prepared and presented in accordance with generally accepted accounting principles, or U.S. GAAP. The presentation of adjusted financial information is not intended to be considered in isolation or as a substitute for, or superior to, the financial information prepared and presented in accordance with U.S. GAAP. These measures may be different from adjusted measures used by other companies. In addition, these adjusted measures are not based on any comprehensive set of accounting rules or principles. Adjusted measures have limitations in that they do not reflect all of the amounts associated with our results of operations as do the corresponding U.S. GAAP measures.

We have not provided a quantitative reconciliation of the projected non-GAAP financial measures to the most comparable GAAP financial measures because preparation of meaningful U.S. GAAP projections would require unreasonable effort. Due to significant uncertainty, we are unable to predict, without unreasonable effort, the future movement of foreign exchange rates, fuel prices and interest rates inclusive of our related hedging programs. In addition, we are unable to determine the future impact of non-core business related gains and losses which may result from strategic initiatives. These items are uncertain and could be material to our results of operations in accordance with U.S. GAAP. Due to this uncertainty, we do not believe that reconciling information for such projected figures would be meaningful.



# Definitions

- Adjusted Earnings per Share ("Adjusted EPS") is a non-GAAP measure that represents Adjusted Net Income attributable to Royal Caribbean Cruises Ltd. (as defined below) divided by weighted average shares outstanding or by diluted weighted average shares outstanding, as applicable. We believe that this non-GAAP measure is meaningful when assessing our performance on a comparative basis.
- Adjusted EBITDA is a non-GAAP measure that represents EBITDA (as defined below) excluding certain items that we believe adjusting for is meaningful when assessing our profitability on a comparative basis.
- Adjusted EBITDA Margin is a non-GAAP measure that represents Adjusted EBITDA (as defined above) divided by total revenues.
- Adjusted Gross Margin represent Gross Margin, adjusted for payroll and related, food, fuel, other operating, and depreciation and amortization expenses. Gross Margin is calculated pursuant to GAAP as total revenues less total cruise operating expenses, and depreciation and amortization.
- Adjusted Net Income attributable to Royal Caribbean Cruises Ltd. is a non-GAAP measure that represents Net Income attributable to Royal Caribbean Cruises Ltd., excluding certain items that we believe adjusting for is meaningful when assessing our performance on a comparative basis.
- Adjusted Operating Income is a non-GAAP measure that represents operating income including income from equity investments and income taxes but excluding certain items that we believe adjusting for is meaningful when assessing our operating performance on a comparative basis. We use this non-GAAP measure to calculate ROIC (as defined below)
- Available Passenger Cruise Days ("APCD") is our measurement of capacity and represents double occupancy per cabin multiplied by the number of cruise days for the period, which excludes canceled cruise days and cabins not available for sale. We use this measure to perform capacity and rate analysis to identify our main non-capacity drivers that cause our cruise revenue and expenses to vary.
- Constant Currency is a significant measure for our revenues and expenses, which are denominated in currencies other than the U.S. Dollar. Because our reporting currency is the U.S. Dollar, the value of these revenues and expenses in U.S. Dollar will be affected by changes in currency exchange rates. Although such changes in local currency prices are just one of many elements impacting our revenues and expenses, it can be an important element. For this reason, we also monitor our revenues and expenses in "Constant Currency" - i.e., as if the current period's currency exchange rates had remained constant with the comparable prior period's rates. We do not make predictions about future exchange rates and use current exchange rates for calculations of future periods. It should be emphasized that the use of Constant Currency is primarily used by us for comparing short-term changes and/or projections. Over the longer term, changes in guest sourcing and shifting the amount of purchases between currencies can significantly change the impact of the purely currency-based fluctuations.
- EBITDA is a non-GAAP measure that represents net income attributable to Royal Caribbean Cruises Ltd. excluding (i) interest income; (ii) interest expense, net of interest capitalized; (iii) depreciation and amortization expenses; and (iv) income tax benefit or expense. We believe that this non-GAAP measure is meaningful when assessing our operating performance on a comparative basis.

# Definitions

- Gross Cruise Costs represent the sum of total cruise operating expenses plus marketing, selling and administrative expenses.
- Gross Margin Yield represent Gross Margin per APCD.
- Invested Capital represents the most recent five-quarter average of total debt (i.e., Current portion of long-term debt plus Long-term debt) plus the most recent five-quarter average of Total shareholders' equity. We use this measure to calculate ROIC (as defined below)
- Net Cruise Costs ("NCC") and NCC excluding Fuel are non-GAAP measures that represent Gross Cruise Costs excluding commissions, transportation and other expenses and onboard and other expenses and, in the case of Net Cruise Costs excluding Fuel, fuel expenses. In measuring our ability to control costs in a manner that positively impacts net income, we believe changes in Net Cruise Costs and Net Cruise Costs excluding Fuel to be the most relevant indicators of our performance.
- Net Yields represent Adjusted Gross Margin per APCD. We utilize Adjusted Gross Margin and Net Yields to manage our business on a day-to-day basis as we believe that they are the most relevant measures of our pricing performance because they reflect the cruise revenues earned by us net of our most significant variable costs, which are commissions, transportation and other expenses, and onboard and other expenses.
- Occupancy ("Load Factor"), in accordance with cruise vacation industry practice, is calculated by dividing Passenger Cruise Days (as defined below) by APCD. A percentage in excess of 100% indicates that three or more passengers occupied some cabins.
- Passenger Cruise Days ("PCD") represent the number of passengers carried for the period multiplied by the number of days of their respective cruises
- Perfecta Program refers to the multi-year Adjusted EPS and ROIC goals we are seeking to achieve by end of 2027. Under our Perfecta Program, we are targeting 20% compound annual growth rate in Adjusted EPS compared to 2024 and ROIC of 17% or higher by the end of 2027.
- Return on Invested Capital ("ROIC") represents Adjusted Operating Income divided by Invested Capital. We believe ROIC is a meaningful measure because it quantifies how efficiently we generated operating income relative to the capital we have invested in the business. ROIC is also used as a key metric in our long-term incentive compensation program for our executive officers

# SELECTED STATISTICAL INFORMATION

	Quarter Ended		Year Ended	
	December 31,		December 31,	
	2025	2024	2025	2024
Passengers Carried	2,484,241	2,159,429	9,446,010	8,564,272
Passenger Cruise Days	15,116,254	13,678,795	58,518,751	54,844,780
APCD	14,025,949	12,716,724	53,325,212	50,552,731
Occupancy	107.8 %	107.6 %	109.7 %	108.5 %

# NON-GAAP RECONCILIATION INFORMATION (Unaudited)

Gross Margin Yields, Net Yields and Adjusted Gross Margin per PCD are calculated as follows (in millions, except APCD, PCD, Yields, and Adjusted Gross Margin per PCD. Certain amounts may not add or calculate due to the use of rounded numbers):

	Quarter Ended December 31,				Year Ended December 31,			
	2025		2025 On a Constant Currency Basis		2024		2025	
	\$	4,259	\$	4,236	\$	3,761	\$	17,935
<b>Total revenues</b>								
Less:								
Cruise operating expenses		2,242		2,232		2,052		9,083
Depreciation and amortization expenses		453		453		411		1,718
<b>Gross Margin</b>		<u>1,564</u>		<u>1,550</u>		<u>1,298</u>		<u>7,133</u>
Add:								
Payroll and related		356		355		342		1,366
Food		269		269		237		1,019
Fuel		293		293		284		1,146
Other operating		572		567		514		2,202
Depreciation and amortization expenses		453		453		411		1,718
<b>Adjusted Gross Margin</b>		<u>\$ 3,508</u>		<u>\$ 3,488</u>		<u>\$ 3,086</u>		<u>\$ 14,585</u>
<b>APCD</b>		14,025,949		14,025,949		12,716,724		53,325,212
<b>Passenger Cruise Days</b>		15,116,254		15,116,254		13,678,795		58,518,751
<b>Gross Margin Yields</b>	\$	111.49	\$	110.53	\$	102.06	\$	133.77
<b>Net Yields</b>	\$	250.09	\$	248.72	\$	242.66	\$	273.51
<b>Adjusted Gross Margin per PCD</b>	\$	232.05	\$	230.78	\$	225.60	\$	249.24

# NON-GAAP RECONCILIATION INFORMATION (Unaudited)

Gross Cruise Costs, Net Cruise Costs and Net Cruise Costs excluding Fuel are calculated as follows (in millions, except APCD and costs per APCD. Certain amounts may not add or calculate due to the use of rounded numbers):

	Quarter Ended December 31,				Year Ended December 31,		
	2025 On a Constant Currency Basis		2024	2025	2025 On a Constant Currency Basis		2024
	2025	2024		2025	2024		
Total cruise operating expenses	\$ 2,242	\$ 2,232	\$ 2,052	\$ 9,083	\$ 9,058	\$ 8,652	
Marketing, selling and administrative expenses	630	627	674	2,223	2,220	2,125	
<b>Gross Cruise Costs</b>	<b>2,872</b>	<b>2,859</b>	<b>2,726</b>	<b>11,306</b>	<b>11,277</b>	<b>10,778</b>	
Less:							
Commissions, transportation and other	545	542	492	2,369	2,362	2,250	
Onboard and other	206	205	183	981	976	909	
<b>Net Cruise Costs including other costs</b>	<b>2,121</b>	<b>2,112</b>	<b>2,051</b>	<b>7,957</b>	<b>7,938</b>	<b>7,619</b>	
Less:							
Restructuring charges and other initiatives expense (1)	1	1	5	8	8	10	
Impairment losses (2)	—	—	3	—	—	9	
<b>Net Cruise Costs</b>	<b>2,120</b>	<b>2,111</b>	<b>2,043</b>	<b>7,949</b>	<b>7,931</b>	<b>7,600</b>	
Less:							
Fuel	293	293	284	1,146	1,146	1,160	
<b>Net Cruise Costs excluding Fuel</b>	<b>\$ 1,827</b>	<b>\$ 1,818</b>	<b>\$ 1,759</b>	<b>\$ 6,803</b>	<b>\$ 6,784</b>	<b>\$ 6,440</b>	
<b>APCD</b>	<b>14,025,949</b>	<b>14,025,949</b>	<b>12,716,724</b>	<b>53,325,212</b>	<b>53,325,212</b>	<b>50,552,731</b>	
<b>Gross Cruise Costs per APCD</b>	<b>\$ 204.79</b>	<b>\$ 203.84</b>	<b>\$ 214.33</b>	<b>\$ 212.03</b>	<b>\$ 211.48</b>	<b>\$ 213.20</b>	
<b>Net Cruise Costs per APCD</b>	<b>\$ 151.15</b>	<b>\$ 150.48</b>	<b>\$ 160.63</b>	<b>\$ 149.07</b>	<b>\$ 148.72</b>	<b>\$ 150.34</b>	
<b>Net Cruise Costs excluding Fuel per APCD</b>	<b>\$ 130.27</b>	<b>\$ 129.61</b>	<b>\$ 138.31</b>	<b>\$ 127.57</b>	<b>\$ 127.23</b>	<b>\$ 127.40</b>	

1. These amounts are included in *Marketing, selling and administrative expenses* within our consolidated statements of comprehensive income (loss).
2. For 2024, represents property and equipment impairment charges related to certain construction in progress assets. These amounts are included in *Other operating* within our consolidated statements of comprehensive income (loss).

# NON-GAAP RECONCILIATION INFORMATION (Unaudited)

EBITDA, Adjusted EBITDA and Adjusted EBITDA Margin are calculated as follows (in millions, except APCD and per APCD data. Certain amounts may not add or calculate due to the use of rounded numbers):

	Quarter Ended December 31,		Year Ended December 31,	
	2025	2024	2025	2024
<b>Net Income attributable to Royal Caribbean Cruises Ltd.</b>	\$ 754	\$ 553	\$ 4,268	\$ 2,877
Interest income	(7)	(3)	(24)	(16)
Interest expense, net of interest capitalized	267	266	992	1,590
Depreciation and amortization expenses	453	411	1,718	1,600
Provision for income taxes	15	—	82	46
<b>EBITDA</b>	<b>1,483</b>	<b>1,227</b>	<b>7,036</b>	<b>6,097</b>
Other income	(4)	(141)	(17)	(149)
Restructuring charges and other initiatives expense (1)	1	5	8	10
Equity investment impairment, recovery of losses and other	—	4	(1)	4
Impairment losses (2)	—	3	—	9
<b>Adjusted EBITDA</b>	<b>\$ 1,481</b>	<b>\$ 1,098</b>	<b>\$ 7,025</b>	<b>\$ 5,971</b>
<b>Total revenues</b>	<b>\$ 4,259</b>	<b>\$ 3,761</b>	<b>\$ 17,935</b>	<b>\$ 16,484</b>
<b>APCD</b>	<b>14,025,949</b>	<b>12,716,724</b>	<b>53,325,212</b>	<b>50,552,731</b>
<b>Net Income attributable to Royal Caribbean Cruises Ltd. per APCD</b>	<b>\$ 53.76</b>	<b>\$ 43.46</b>	<b>\$ 80.04</b>	<b>\$ 56.92</b>
<b>Adjusted EBITDA per APCD</b>	<b>\$ 105.55</b>	<b>\$ 86.35</b>	<b>\$ 131.75</b>	<b>\$ 118.13</b>
<b>Adjusted EBITDA Margin</b>	<b>34.8 %</b>	<b>29.2 %</b>	<b>39.2 %</b>	<b>36.2 %</b>

1. These amounts are included in *Marketing, selling and administrative expenses* within our consolidated statements of comprehensive income (loss)..
2. For 2024, represents property and equipment impairment charges related to certain construction in progress assets. These amounts are included in *Other operating* within our consolidated statements of comprehensive income (loss).

# NON-GAAP RECONCILIATION INFORMATION (Unaudited)

EBITDA and Adjusted EBITDA for 2019 were calculated as follows (in millions, except APCD and per APCD data):

	<b>Year Ended December 31,</b>
	<b>2019</b>
<b>Net Income attributable to Royal Caribbean Cruises Ltd.</b>	
Interest income	\$ 1,879
Interest expense, net of interest capitalized	(27)
Depreciation and amortization expenses	408
Income tax expense (1)	1,246
<b>EBITDA</b>	<b>33</b>
	<b>3,539</b>
Other income (2)	(8)
Restructuring charges and other initiatives expense	14
Oasis of the Seas incident, Grand Bahama's drydock write-off and other incidental expenses (3)	35
Transaction and integration costs related to the 2018 Silversea acquisition	2
Non-controlling interest adjustment (4)	36
<b>Adjusted EBITDA</b>	<b>\$ 3,618</b>
<b>APCD</b>	<b>41,432,451</b>
<b>Net Income attributable to Royal Caribbean Cruises Ltd. per APCD</b>	<b>\$ 45.35</b>
<b>Adjusted EBITDA per APCD</b>	<b>\$ 87.32</b>

1. Included within *Other (expense) income* in our consolidated statements of comprehensive income (loss).
2. Excludes income tax expense, included in the EBITDA calculation above.
3. Amount includes incidental costs, net of insurance recoveries of \$14.5 million related to the collapse of the drydock structure at the Grand Bahama Shipyard involving *Oasis of the Seas*, which were reported primarily within *Other operating expenses* in our consolidated statements of comprehensive income (loss) for the year ended December 31, 2019; and \$20.7 million regarding the Grand Bahama incident involving one of its drydocks, included in our *Equity investment income* within our consolidated statements of comprehensive income (loss) for the year ended December 31, 2019.
4. Adjustment made to exclude the impact of the contractual accretion requirements associated with the put option held by Heritage Cruise Holding Ltd.'s (previously known as Silversea Cruises Group Ltd.) noncontrolling interest, which noncontrolling interest we acquired on July 9, 2020.

# NON-GAAP RECONCILIATION INFORMATION

## (Unaudited)

Adjusted Net Income attributable to Royal Caribbean Cruises Ltd. and Adjusted Earnings per Share are calculated as follows (in millions, except per share data. Certain amounts may not add or calculate due to the use of rounded numbers):

	Quarter Ended December 31,		Year Ended December 31,	
	2025	2024	2025	2024
<b>Net Income attributable to Royal Caribbean Cruises Ltd.</b>				
Loss on extinguishment of debt and inducement expense (1)	\$ 754	\$ 553	\$ 4,268	\$ 2,877
Restructuring charges and other initiatives expense (2)	6	7	16	463
Amortization of Silversea intangible assets resulting from the Silversea acquisition (3)	1	5	8	10
Gain on sale of noncontrolling interest (4)	2	2	6	6
Equity investment impairment, recovery of losses and other	—	—	(11)	—
Litigation loss contingency (5)	—	(1)	(1)	(1)
Impairment losses (6)	—	(124)	—	(124)
PortMiami tax on sale of noncontrolling interest (7)	—	3	—	9
<b>Adjusted Net Income attributable to Royal Caribbean Cruises Ltd.</b>	<b>\$ 762</b>	<b>\$ 445</b>	<b>\$ 4,286</b>	<b>\$ 3,237</b>
 <b>Earnings per Share - Diluted (8)</b>	 \$ 2.76	 \$ 2.02	 \$ 15.61	 \$ 10.94
<b>Adjusted Earnings per Share - Diluted (9)</b>	<b>\$ 2.80</b>	<b>\$ 1.63</b>	<b>\$ 15.64</b>	<b>\$ 11.80</b>
 <b>Weighted-Average Shares Outstanding - Diluted</b>	 273	 277	 274	 279

1. For 2025 and 2024, includes \$10 million and \$119 million, respectively, of inducement expense related to the settlements of our 6.00% convertible notes due 2025. These amounts are included in *Interest expense, net of interest capitalized* within our consolidated statements of comprehensive income (loss).
2. These amounts are included in *Marketing, selling and administrative expenses* within our consolidated statements of comprehensive income (loss)..
3. Represents the amortization of the Silversea intangible assets resulting from the 2018 Silversea acquisition.
4. Represents gain on sale of noncontrolling interest of Floating Docks and Grand Bahama Shipyard. These amounts are included in *Other income* within our consolidated statements of comprehensive income (loss).
5. For 2024, represents the release of the loss contingency recorded in 2022, in connection with the Havana Docks litigation inclusive of related legal fees and costs. These amounts are included in *Other income* within our consolidated statements of comprehensive income (loss).
6. For 2024, represents property and equipment impairment charges related to certain construction in progress assets. These amounts are included in *Other operating* within our consolidated statements of comprehensive income (loss).
7. For 2024, represents adjustments to tax impacts on the 2023 PortMiami sale of noncontrolling interest. These amounts are included in *Other income (expense)* in our consolidated statements of comprehensive income (loss).
8. Diluted EPS includes the add-back of \$16 million and \$175 million of dilutive inducement and interest expense related to our convertible notes for the year ended December 31, 2025, and 2024, respectively, and none and \$5 million for the quarters ended December 31, 2025, and 2024, respectively.
9. Adjusted Diluted EPS includes the add-back of dilutive interest expense related to our convertible notes of \$6 million and \$56 million for the year ended December 31, 2025, and 2024, respectively, and none and \$5 million for the quarters ended December 31, 2025, and 2024 respectively.

# NON-GAAP RECONCILIATION INFORMATION (Unaudited)

Adjusted Operating Income and ROIC, are calculated as follows: (in millions, except ROIC. Certain amounts may not add or calculate due to the use of rounded numbers):

	<b>For the Twelve Months Ended December 31, 2025</b>
<b>Operating Income</b>	<b>\$ 4,910</b>
Including:	
Equity investment income	414
Provision for income taxes	(82)
Adjustments:	
Restructuring charges and other initiatives expense (1)	8
Amortization of Silversea intangible assets related to Silversea acquisition (2)	6
Gain on sale of controlling interest (3)	(11)
Equity investment impairment, recovery of losses and other	(1)
<b>Adjusted Operating Income</b>	<b>\$ 5,243</b>
<b>Invested Capital</b>	<b>\$ 29,174</b>
<b>ROIC</b>	<b>18.0 %</b>

1. These amounts are included in Marketing, selling and administrative expenses within our consolidated statements of comprehensive income (loss).
2. Represents the amortization of the Silversea intangible assets resulting from the 2018 Silversea acquisition.
3. For 2025 represents gain on sale of noncontrolling interest of Floating Docks and Grand Bahama Shipyard. These amounts are included in Other income within our consolidated statements of comprehensive income (loss).